

May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



Company name: TSUKAMOTO CORPORATION CO., LTD.

Listing: Tokyo Stock Exchange

Securities code: 8025

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Scheduled date of annual general meeting of shareholders: June 25, 2026

Scheduled date to commence dividend payments: June 26, 2026

Scheduled date to file annual securities report: June 24, 2026

Preparation of supplementary material on financial results: None

Holding of financial results briefing: None

PRESIDENT
EXECUTIVE OFFICER

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	10,106	4.4	17	-	181	-	177	-
March 31, 2025	9,681	(1.2)	(332)	-	(210)	-	(380)	-

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 2,226 million [394.6%]
For the fiscal year ended March 31, 2025: ¥ 450 million [(76.6)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	43.88	-	1.2	0.6	0.2
March 31, 2025	(94.18)	-	(2.7)	(0.7)	(3.4)

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ million
For the fiscal year ended March 31, 2025: ¥ million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	31,385	16,159	51.5	4,005.21
March 31, 2025	28,898	14,054	48.6	3,483.01

Reference: Equity

As of March 31, 2026: ¥ 16,159 million
As of March 31, 2025: ¥ 14,054 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	(1,045)	369	(72)	1,315
March 31, 2025	(261)	(138)	(211)	2,063

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	-	-	30.00	30.00	121	-	0.9
Fiscal year ended March 31, 2026	-	-	-	30.00	30.00	121	68.4	0.7
Fiscal year ending March 31, 2027 (Forecast)	-	-	-	30.00	30.00		80.7	

Note: Breakdown of the year-end dividend for the fiscal year ended March 31, 2026 :

Commemorative dividend	- yen
Special dividend	- yen

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	4,900	3.4	(80)	-	0	-	0	-	0.00
Full year	10,000	(1.1)	70	305.6	200	9.9	150	(15.3)	37.18

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- Newly included: - companies()
- Excluded: - companies()
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	4,069,747 shares
As of March 31, 2025	4,069,747 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	35,167 shares
As of March 31, 2025	34,502 shares

- (iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	4,034,940 shares
Fiscal Year ended March 31, 2025	4,035,504 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	9,113	4.0	122	-	196	-	165	-
March 31, 2025	8,766	(2.6)	(193)	-	(209)	-	(378)	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	40.98	-
March 31, 2025	(93.73)	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	30,697	15,744	51.3	3,902.33
March 31, 2025	28,235	13,774	48.8	3,413.53

Reference: Equity

As of March 31, 2026: ¥ 15,744 million

As of March 31, 2025: ¥ 13,774 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters